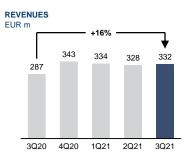
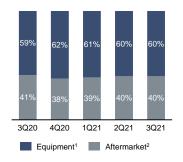
Marel Q3 2021 Fact Sheet

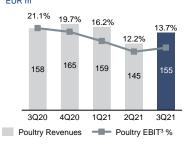
- Marel is a leading global provider of advanced food processing systems, software and services to the poultry, meat and fish industries.
- With around 7,000 employees in over 30 countries, Marel delivered EUR 332 million in revenues in Q3 2021 and has created excellent value for its shareholders since listing in 1992.
- Revenues are well balanced geographically, consisting of a healthy mix • of greenfield projects, standard equipment and recurring service and maintenance revenues.
- Innovation is and has always been at the heart of Marel. Marel invests around 6% of revenues in research and development annually, more than any of its competitors.
- Marel's unique sales and service network is one of its key assets. A global sales and service organization of over 2,500 staff ensure highperforming, reliable solutions and is a trusted maintenance partner.



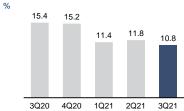
REVENUES BY BUSINESS MIX



MAREL POULTRY EUR m

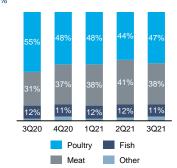


EBIT³ MARGIN

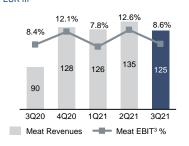


ORDERS RECEIVED EUR m +28% 371 369 361 320 283 3Q20 4Q20 1Q21 2Q21 3Q21

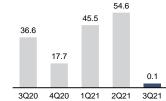
REVENUES BY INDUSTRY



MAREL MEAT FUR m



FREE CASH FLOW EUR m

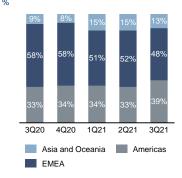


~7,000 EUR 332m +30emplovees INNOVATION INVESTMENT ~6% of revenues POULTRY FISH 47% 11% of revenues MEAT 38%

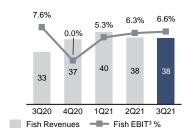
of revenue



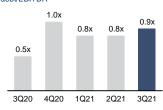
REVENUES BY GEOGRAPHY







LEVERAGE Net debt/EBITDA



Equipment revenues are co sed of rev ed of revenues revenues are comprised of revenues from greenfield and large projects, standard equipment and modernization equipment, and related installations ² Altermarket revenues are comprised of nance, service and spare parts. ³ Operating income adjusted for PPA related costs, including depreciation and amortization and beginning in Q4 2020, adjusted for acquisition related costs.

QUESTIONS? PLEASE CONTACT INVESTOR RELATIONS

Tinna Molphy Marino Thor Jakobsson **Drofn Farestveit**





